

ANNUAL REPORT FOR 2018.

Capital Concrete, a leading supplier of ready mixed concrete, floor screed & flowing screed in the London / South East and is committed to continuously improving social, economic and environmental standards by:

- providing responsibly sourced materials
- reducing green house gas emissions
- protecting the environment and natural resources
- creating sustainable communities

All our production units and offices are externally certified to BS EN ISO 9001 – Quality Management Systems and BS EN ISO 14001 – Environmental Management Systems and the business operates an integrated management system embracing quality, health, safety, environment and sustainability. Capital Concrete is also externally certified to BES 6001 – Framework Standard for the Responsible Sourcing of Construction Products administered by the Building Research Establishment.

Through the introduction of specific policies, measures and targets and by proactively engaging with our stakeholders, Capital Concrete aims to improve the sustainability performance across all aspects of its business. To achieve this aim we will:

- work closely with our suppliers to encourage the responsible sourcing of materials throughout the supply chain and ensure all relevant standards and best practices are maintained
- ❖ reduce green house gas emissions by improving the energy efficiency of all plant and equipment and effectively managing our transportation needs
- minimise environmental impacts by reducing waste generated from the production process, using secondary materials where appropriate and conserving natural resources by efficient recycling
- maintain the highest standards of health and safety throughout the workplace and provide training, instruction and supervision to ensure all employees are competent and fully aware of their responsibilities
- be a good neighbour and build trustworthy relationships with our customers, regulatory bodies, relevant authorities and the local community

Capital Concrete is also actively involved in the Resource Energy Action Plan (REAP), an initiative created by the Sustainable Concrete Forum in partnership with WRAP, BRE and BRMCA to deliver improved resource efficiency across the ready mixed concrete sector's supply chain.

The data in the following tables has been collated in accordance with the requirements of the Concrete Industry Sustainable Construction Performance Indicators and Targets. Specific improvement targets, where appropriate, are established annually by the business based on the previous year's performance.

Capital Concrete December, 2018.



TABLE 1 – Performance Data

Sustainability Principle	Concrete Industry Sustainable Construction Performance Indicators	Capital Concrete Performance Data 2018	Capital Concrete Targets 2019	Concrete Industry Sustainable Construction Targets 2020
Environmental Management	% of production sites covered by an Environmental Management System	100 % via CPC	Maintain level at 100 %	95 % By 2020
Emissions (excluding CO ₂)	Number of convictions for air and water emissions per annum	Zero	Maintain level at zero	Zero
Stakeholder Engagement	The justification for an industry wide measure continues to be evaluated for future reporting	N/A	N/A	N/A
Quality and Performance	% of production sites covered by a certified ISO 9001 Quality Management System	100 % via QSRMC	Maintain level at 100 %	95 % By 2020
Responsible Sourcing	% of production certified to BES 6001	100 % via CPC	Maintain level at 100 %	95 % By 2020
Energy Efficiency	Kilowatt hours of energy used in production as a proportion of production output (kWh per tonne)	0.92 kWh per tonne	Target will be set after production has been undertaken for a full 12 months.	Deliver the Industry CO ₂ target and achieve sector climate change agreement targets
CO ₂ Emissions (Production)	CO ₂ emissions as a proportion of production output (kg CO ₂ per tonne)	0.25 kg CO ₂ per tonne	Target will be set after production has been undertaken for a full 12 months.	Reduce by 30% from 1990 baseline (72.2)
CO ₂ Emissions (Transport)	Average delivery distance travelled per tonne (from factory gate to customer and return journey)	0.97 km per tonne	Target will be set after production has been undertaken for a full 12 months.	Additional indicators and targets are still under review
	Tonnes moved split by three modes: road, rail, inland barge	80 % Road 20% Rail		
	Average load size (m³ and tonnes)	7.19 m ³ 17.11 tonnes		
	CO ₂ emissions as a proportion of production output (kg CO ₂ per tonne)	1.83kg CO ₂ per tonne		
Waste Minimisation	Waste to landfill as a proportion of production output (kg per tonne)	0.023 kg per tonne	Target will be set after production has been undertaken for a full 12 months.	90 % reduction (0.5 kg per tonne) By 2020



Table 1 - Performance Data (cont)

Sustainability Principle	Concrete Industry Sustainable Construction Performance Indicators	Capital Concrete Performance Data 2018	Capital Concrete Targets 2019	Concrete Industry Sustainable Construction Targets 2020
Materials Efficiency	% of additional cementitious materials (GGBS, fly ash, etc) as a proportion of total cementitious materials used	35.4%	To exceed 35 % by 2020	35 % By 2020
	Recycled / secondary aggregates as a proportion of total aggregates used	0.0 %	Use if sustainable benefit is proven	No targets have been set as increasing recycled content is not always indicative of sustainable performance
Water	Mains water consumption as a proportion of production output (litres per tonne)	48.9 litres per tonne	Target will be set after production has been	The current water strategy programme remains under review
	Controlled water (Borehole) consumption as a proportion of production output (litres per tonne)	0 litres per tonne	undertaken for a full 12 months.	
Site Stewardship and Biodiversity	% of relevant production sites that have site specific action plans	100 %	Maintain level at 100 %	100 %
Health & Safety	Lost time injuries for direct employees per 1 million hours worked	0 per 1 million hours (0 actual)	Zero	From 2014 to 2019 reduce lost time incidents by 65% aim of zero harm
Employment and Skills	% of employees covered by training and evaluation process	100 %	Maintain level at 100 %	100 %
Local Community	% of relevant sites that have community liaison activities	100 %	Maintain level at 100 % (where applicable)	100 %

N.B, Conversions factors used in calculations are taken from Defra conversions factors 2018.

CAPITAL CONCRETE



SUSTAINABILITY & RESPONSIBLE SOURCING

Supplementary information relating to Performance Indicators and Targets

CO₂ Emissions (Transport)

• In an effort to further reduce the emissions of CO₂ and other harmful gases such as nitrous oxide from our own delivery transport, all new vehicles are purchased with fuel-efficient automatic gear boxes (as opposed to manual) and Euro VI compliant engines. Additionally, 100% of our delivery vehicles now comprise 8 m³ mixer drums.

CO₂ Emissions (Transport) - continued

Capital Concrete is actively engaged in FORS (Freight Operator Recognition Scheme) – Transport for London and
has attained Bronze standard in addition to some vehicles having attained Silver standard, being rated an operator
that has met specific targets and is continuing to improve. To help minimise risk of injury to cyclists, motorcyclists
and pedestrians, Capital Concrete is also a Champion of CLOCS (Construction Logistics and Cycle Safety) – a
construction industry-led initiative set up to protect vulnerable road users.

Waste Minimisation

Capital Concrete has already achieved the reduction in "waste to landfill" target of 0.5 kg per tonne set by the
Concrete Industry Sustainable Construction Strategy for 2020. Very significant progress has been made since
reporting and measurements started as we actively encourage all staff to reduce, re-use and recycle waste in all
forms wherever possible. The reporting of sustainability data is carried out via our "Measuring Up" system.

Employment and Skills

- All relevant Capital Concrete staff have either achieved or are in engaged in competence based qualifications
 appropriate to their operational responsibilities and duties. Enrolment commences on completion of a satisfactory
 probationary period. Qualifications (QCF's / RQF's) are determined in accordance with the requirements of the
 Mineral Products Association "Safer by Competence" scheme operated in conjunction with the Mineral Products
 Qualifications Council.
- Training and development of all permanent staff is assessed at Performance and Development reviews held annually
 in conjunction with the respective line managers. Objectives, performance, personal development and career
 aspirations through appropriate training, diversity and inclusion are discussed and agreed. Mid-term, interim reviews
 are carried out to check progress.

Local Community

- Capital Concrete records all internal and external environmental and community incidents (including complaints) via the Brett Group Incident Reporting database (IFS). All incidents are investigated, corrective and preventive action is then taken as deemed necessary.
- During 2018, no complaints were received.
- Capital Concrete is a subsidiary of the parent company, Robert Brett and Sons, a Kent based family-owned construction materials business which will have been trading for 110 years in 2019. It actively encourages the use local suppliers and labour wherever practical and possible.



2018 Performance commentary:

It should be noted that Capital Concrete commenced trading in October 2018 and took over the operation of 4 of the existing Brett concrete plants namely Bow, Romford, Rainham and Croydon which up until October were covered by the Brett Concrete 2018 Annual report.

We would point out that targets for certain operations will be set once we have a full year's data.

LTIFR: our LTIFR rate was zero status during 2018.

TABLE 2 – Supplementary Transport Data for Constituent Materials

Sustainability Principle	Constituent Material Delivery Details	Capital Concrete Performance Data 2018
	Delivery distance travelled per tonne (from supplier to Capital Concrete) as a proportion of total usage (km per tonne)	1.43 km per tonne (road) 0.20 km per tonne (sea)
CO ₂ Emissions (Transport)	Tonnes moved split by three modes: road, rail, sea	92.89% (road) 7.11 % (sea)
	Average load for each mode (tonnes)	30.00 tonnes (road) 4000 tonnes (sea)
	CO ₂ emissions as a proportion of production output (kg CO2 per tonne)	1.83 kg per tonne